# Consolidated Financial Statements for the Third Quarter of the Fiscal Year ending March 31, 2018

Our goal is to be the real estate company that customers love and choose over any other worldwide.

Executive Summary Results for the Third Quarter of FY ending Mar 31, 2018		
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February 7, 2018



Stock Code: 8934

## Summary of the Results for the Third Quarter



### Summary of the Third Quarter for Fiscal Year Ending March 31, 2018

For the cumulative third quarter, sales and income marked a record high.

(¥ million)

	Results	Sales and Profit Ratio	Year on Year Change	Rate of Change
Sales	33,473		+6,304	+23.2%
Operating income	7,507	22.4%	+603	+8.7%
Ordinary income	7,194	21.5%	+659	+10.1%
Net income*	4,906	14.7%	+392	+8.7%

Forecast of FY2018/3	Achievement Rate
50,000	66.9%
10,500	71.5%
10,000	71.9%
7,000	70.1%

### Highlights

## 1) The business performance goes as planned

- For the 3<sup>rd</sup> quarter, we earned recordhigh sales and profit.
- The replanning business contributed to the overall results, keeping ordinary income ratio over 20%.

### 2) Procurement is progressing well.

- Procurement for properties to sell in FY2019/3 has been almost finished.
- Furthermore, we will procure buildings for rental to increase the revenue from the rental building business.
- Number of buildings in inventory related to replanning business at the end of this quarter is 42. Balance of inventory assets increased to 36.0 billion yen. (increased 35.1% compared to the same period of previous fiscal year.) (Number of buildings at the end of December 2016 is 39, worth 26.7 billion yen)

### 3) Increase of capital

- Between Dec. 2017 and Jan. 2018, capital was increased, procuring about 7.1 billion yen.
- It was allocated to the development of the hotel brand "Hiyori Hotels & Resorts."
- Our corporate group aims to improve profitability, maintain the stability of business administration, and enhance our corporate value.

<sup>(</sup>X) Net income attributable to owners of parent

# Revenue/Profit Summary



(Y million)

	Ann to Doo in	Ann to Doo in
	Apr. to Dec. in the FY ended	Apr. to Dec. in the FY ending
	Mar 31, 2017	Mar 31, 2018
Sales	27,168	33,473
Real Estate Revitalization Business	23,899	28,741
Replanning Business (including Hotel Development)	22,399	27,003
Rental Building, Sublease	1,500	1,737
Real Estate Service Business	2,331	2,345
Operation Business	786	2,170
Other Business	522	707
Adjustment	(370)	(490)
Gross Profit	10,012	11,039
Real Estate Revitalization Business	8,127	8,931
Replanning Business (including Hotel Development)	7,383	8,220
Rental Building, Sublease	744	710
Real Estate Service Business	1,375	1,424
Operation Business	134	308
Other Business	419	486
Adjustment	(44)	(111)
Selling and general administrative expenses	3,108	3,532

		(* million)
	Apr. to Dec. in the FY ended Mar 31, 2017	Apr. to Dec. in the FY ending Mar 31, 2018
Operating income	6,904	7,507
Non-operating income	7	12
Non-operating expenses	377	325
Ordinary income	6,534	7,194
Extraordinary loss/income	0	_
Corporate income tax, etc.	2,023	2,296
Profit or loss of Non-controlling interest	(1)	(7)
Net income	4,513	4,906

- Gross profit ratio of the third quarter of replanning business (including Hotel Development) is 30.4% (gross profit ratio of the same period of last fiscal year was 33.0%.)
- Operation business and other new businesses are all expanding smoothly. Total sales grew 2.2 times year on year to 2.87 billion yen. Gross profit increased 1.4 times year on year to 790 million yen.

# Consolidated Balance Sheet -Assets-



	(¥ million)			
	End of Mar. 2016	End of Mar. 2017	End of Dec. 2017	Increase/Decrease (Compared to the end of Mar. 2017)
Current assets	51,365	55,195	69,483	+14,287
Cash and deposits	15,413	16,246	21,930	+5,684
Inventory assets	32,714	36,186	45,243	+9,057
Breakdown) RP	27,189	26,039	36,078	+10,039
Hotel	5,525	7,254	5,530	(1,723)
Overseas, etc.	_	2,892	3,634	+741
Other current assets	3,237	2,762	2,308	(454)
Noncurrent assets	2,718	8,458	10,687	+2,228
Property, plant, and equipment Intangible assets	1,919	7,288	8,439	+1,151
	278	562	496	(66)
Investments and other assets	520	608	1,751	+1,143
Total assets	54,084	63,654	80,170	+16,516

While the sale of properties for replanning business progressed, procurement and commercialization progressed too. As a result, the balance of inventory assets grew 10 billion yen. As one hotel was sold, the balance of inventory assets of the hotels dropped 1.7 billion yen.

Property, plant, and equipment increased about 1.1 billion yen, due to the acquisition of a hotel (about 700 million yen) for increasing the revenue from rents and the progress of construction of Tabino Hotel Hida-Takayama. Investments and other assets grew about 1.1 billion yen, due to the guarantee money deposited for hotel development (1 billion yen), etc.

Capital increased 6.22 billion yen through a public offering. (In January, capital grew 930 million yen through a private placement for the over allotment amount.)

# Consolidated Balance Sheet -Liabilities/Equity-



(¥ million)				
	End of Mar. 2016	End of Mar. 2017	End of Dec. 2017	Increase/Decrease (Compared to the end of Mar. 2017)
Current liabilities	7,641	8,281	7,347	(933)
Short-term loans payable, etc.	3,353	3,438	1,531	(1,906)
Income taxes payable, etc.	973	802	1,883	+1,080
Other current liabilities	3,314	4,040	3,932	(107)
Noncurrent liabilities	16,298	19,686	27,377	+7,691
Long-term loans and bonds payable	15,055	18,626	25,729	+7,102
Other noncurrent liabilities	1,242	1,059	1,648	+588
Total liabilities	23,939	27,968	34,725	+6,757
Shareholders' equity	30,144	35,528	45,373	+9,845
Others	(0)	157	71	(86)
Total net assets	30,144	35,686	45,445	+9,758
Total liabilities and capital	54,084	63,654	80,170	+16,516

Transition of Equity Ratio
----------------------------

End of Mar. 2016	End of Mar. 2017	End of Dec. 2017
55.7%	56.0%	56.7%

Because of the progress of the procurement of properties for replanning business, loans payable increased by about 5.2 billion yen compared with the end of previous fiscal year and balance of interest-bearing debt of the end of Dec. 2017 became 27.2 billion yen.

Net income: up 4.9 billion yen, dividend payment: down 1.28 billion yen, capital: up 6.22 billion yen (up 930 million yen for a private replacement in Jan.)

### Performance of

# **Replanning Business**

(Replanning (RP)/ Hotel Development)

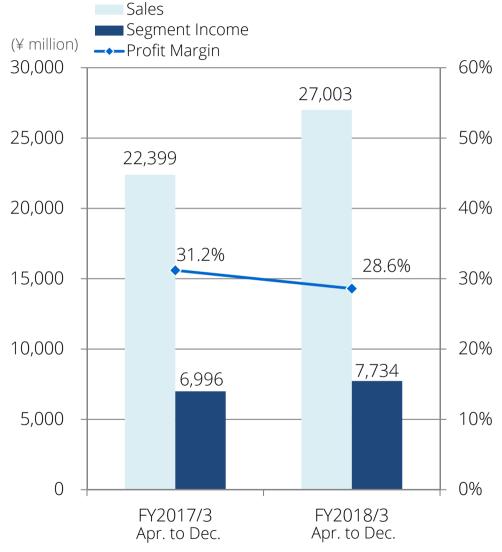


(¥ million)	Apr. to Dec. in the FY ended Mar 31, 2017	Apr. to Dec. in the FY ending Mar 31, 2018	Increase/ Decrease	
Sales	22,399	27,003	+20.6%	
Segment income (Note1)	6,996	7,734	+10.6%	
Profit margin	31.2%	28.6%	(2.6%pt)	
No. of procured properties	23	31	+8	
No. of sold properties	16	23	+7	
No. of properties in stock as of the end Dec.	45 <sup>(Note2)</sup>	47 <sup>(Note2)</sup>	+2	

- Sales and profit grew
- As we are keeping on making ingenious efforts towards procurement, commercialization and sales, as well as direct sales to our customers, profit margin of Replanning Business excluding Hotel Development maintains at a high level of 30.6%.
- The average business period for selling revitalized properties is 349 days (Hotel development excluded)
- Procurement progressed substantially, and the number of properties in inventory is 47 (42 for replanning business and 5 for hotel business.)
- Balance of inventory assets is 41.6 billion yen (36.0 billion yen of which is replanning business, 5.5 billion yen of which is hotel business.)

**X**Overseas business excluded. ★

\*We have also procured 12 pieces of RP real estate worth 10.1 billion yen as of the end of Jan.



(Note1) "Segment income" is calculated by subtracting various expenses of respective businesses from gross profit on sales. Various expenses include interest paid, sales commission and goodwill amortization, etc.
 (Note2) Land procurement and development cases are also included in the inventory of replanning business.

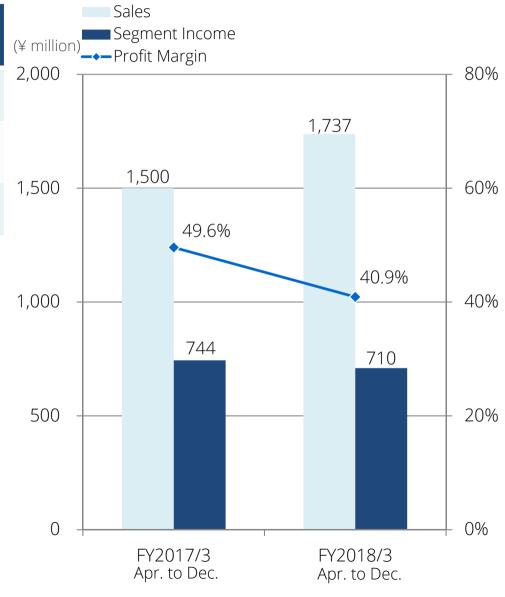
# **Rental Building Business**

(Rental Building / Sublease)



(¥ million)	Apr. to Dec. in the FY ended Mar 31, 2017	Apr. to Dec. in the FY ending Mar 31, 2018	Increase/ Decrease
Sales	1,500	1,737	+15.8%
Segment income	744	710	(4.5%)
Profit margin	49.6%	40.9%	(8.7%pt)

- Sales grew, because the revenue from rents increased due to the rise in the balance of inventory assets.
- On the other hand, the ratio of buildings that have many vacant units suited for the replanning business is high. As the ratio of cost, including depreciation, to sales increased, profit dropped.
- In Aug. 2017, we acquired an existing hotel in front of Toyama Station as fixed assets, for the purpose of increasing the revenue from rents.
- We will concentrate on the expansion of the business with buildings to be owned for a long period of time for as stock type business, in addition to flow type business.



### Performance of

## Real Estate Service Business



100%

(Sales Brokerage/ Rental Brokerage / Property Management(PM) / Building Maintenance(BM))

(¥ million)	Apr. to Dec. in the FY ended Mar 31, 2017	Apr. to Dec. in the FY ending Mar 31, 2018	Increase/ Decrease	(¥ mill
Sales	2,331	2,345	+0.6%	3,000
Segment income	1,375	1,424	+3.6%	2,400
Profit margin	59.0%	60.7%	+1.7%pt	2,100



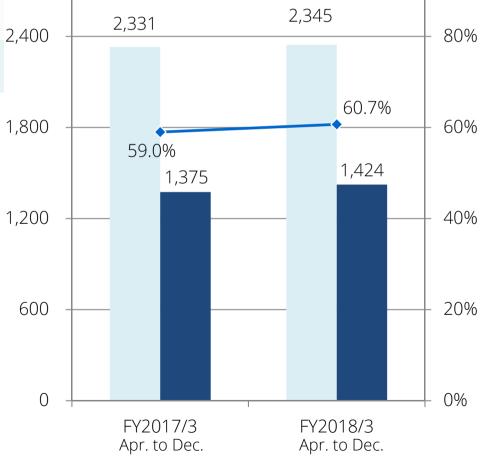
■ The sales and profit of the brokerage business declined, but it served as the driver for the creation of high added value from the viewpoint of our customers in the processes of procurement, commercialization, and sale of PR real estate, and contributed to the revenue of the entire corporate group.

#### <PM Business/BM Business>

■ In the PM and BM businesses, we steadily increased managing properties, and offered services with high added value, including meticulous tenant management and solving our customer's troubles. As a result, sales and income rose, contributing to the growth of the business of real estate services.

[Variations in the number of managing properties buildings for PM] and occupancy rate

	No. of ma	inaging properties	Occupancy rate
End of De	ec. 2015	315	96.3%
End of De	ec. 2016	356	96.5%
End of De	ec. 2017	369	95.5%



Sales

**→**Profit Margin

(¥ million)

Segment Income

# **Operation Business**

(Hotel Management / Space Rental)



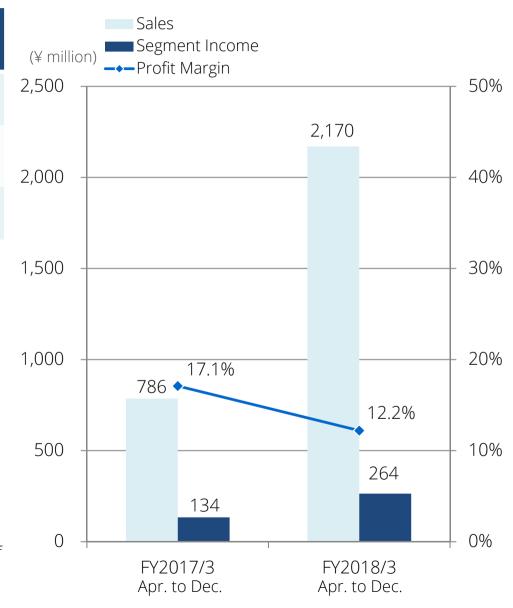
(¥ million)	Apr. to Dec. in the FY ended Mar 31, 2017	Apr. to Dec. in the FY ending Mar 31, 2018	Increase/ Decrease
Sales	786	2,170	+176.0%
Segment income	134	264	+96.2%
Profit margin	17.1%	12.2%	(5.0%pt)

#### ≺Hotel Management Business>

- Both sales and profit grew significantly, thanks to the effects of M&A of "Sky Court Hotel Co., Ltd." at the end of year before last year and others.
- For "Hotel Sky Court" and "Spring Sunny Hotel", both occupancy rate and average spending per customer were healthy.
- "Hiyori Hotel Maihama" keeps second rank in the popular hotel section in a target area based on the word-of-mouth evaluation in a leading hotel booking website.

#### 

- By the 3<sup>rd</sup> quarter, we have newly opened 4 facilities in Nihonbashi, Yaesu, Nagata-cho, and Hamamatsu-cho, and the total number of facilities reached 9. In May 2018, a co-working space is to be opened in Yuraku-cho.
- Both sales and profit grew considerably, due to the steady increase of repeat users and introductions, and the favorable performance of newly-established rental rooms.



### Performance of

### Other Business



### (Rent Guarantee / Overseas Business, etc.)

(¥ million)	Apr. to Dec. in the FY ended Mar 31, 2017	Apr. to Dec. in the FY ending Mar 31, 2018	Increase/ Decrease
Sales	522	707	+35.5%
Segment income	419	486	+16.0%
Profit margin	80.2%	68.7%	(11.6%pt)

### <Rent guarantee business>

■ We have been keeping on making efforts in improving the awareness of guarantee system by holding seminars for building owners and cooperating companies. As a result, cases of new guarantee and guarantee renewal are increasing steadily, therefore both sales and profit increased about 30% as well.

#### <Overseas Business>

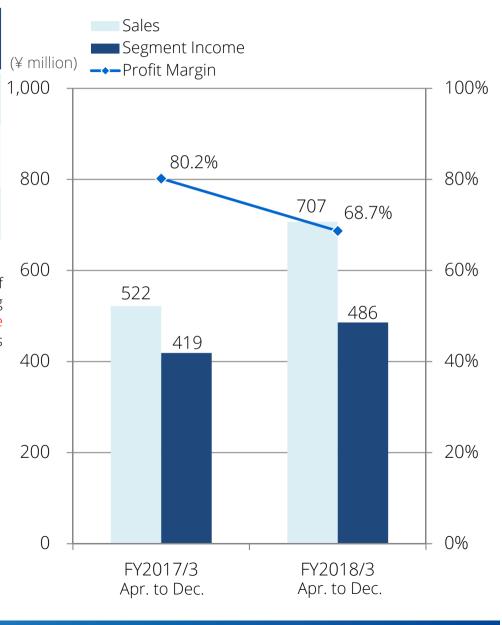
■ Accelerate the development in Southeast Asia which is growing continuously.

①Danang, the Biggest City in Central Vietnam

- Owning and operating our first overseas hotel "The Blossom City"
- Construction for "Hiyori Garden Tower", high-rise urban apartment house of 28 floors and 306 units has started in June, 2017.

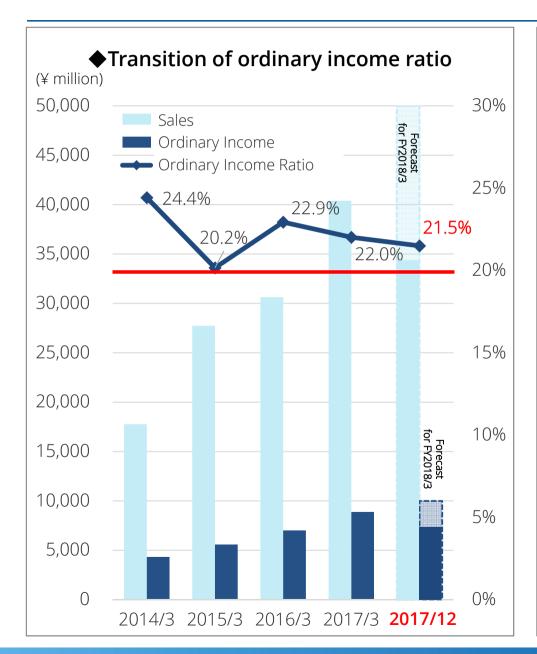
#### ②Jakarta, Capital of Indonesia

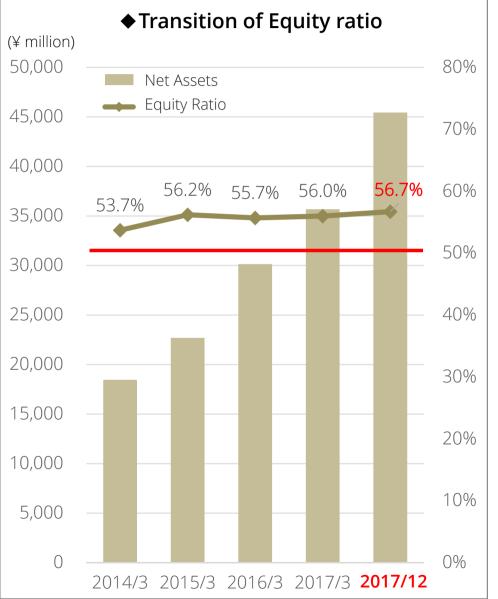
- Promotion of construction of urban condominiums
- Owning and operating Serviced Apartment "Kyo Serviced Apartment".



## Valiation of Key Performance Indicators









# **Future Developments**

- 1) Business Environment
- 2) Managial Policy
- 3) Growth Strategies

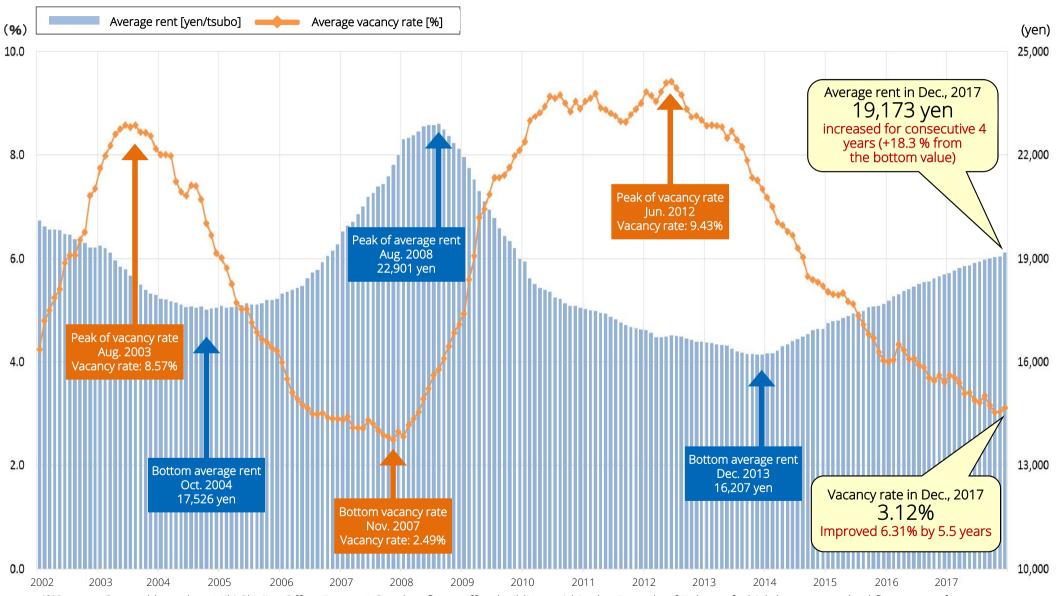
## **Business Environment**



- 1. The global economy has been recovering, and is estimated to grow 3.9% (up 0.2% year on year) in 2018.
- According to IMF, economic growth was accelerated globally in 2017, exceeding forecasts especially in Europe and Asia.
- It is estimated that the reform of the U.S. tax systems will invigorate economic activities, while the economic growth in China will gradually become gentle.
- We pay attention to the risk that economic growth will become sluggish, due to the rise of protectionism around the world and the unexpected, sudden tightening of monetary policies.
- 2. The Japanese economy is expected to recover gently, as the environments of employment and income are improving.
- The real growth rate of the Japanese economy increased for the 7<sup>th</sup> consecutive quarter. It is underpinned by favorable equipment investment and foreign demand.
- The number of foreign visitors to Japan and their consumption amount marked a record high. The consumption amount exceeded 4 trillion yen for the first time.
- We need to pay attention to the uncertainties of overseas economies, the fluctuations in the financial and capital markets, and geopolitical risks of North Korea, etc.
- 3. The urban office building market is still thriving, because demand is healthy thanks to good corporate performance.
- ◆ Average rent is slightly rising, and vacancy rate is low. Demand can be considered to remain healthy.
- Although we have some concerns over the office supply volume this year, but it is expected that the demand-supply balance will remain relatively good.
- For J-REIT, the funds for investment trust with monthly distribution have excess outflow, but the performance of each company is healthy as a whole.

# Changes in office Rent and Vacancy Rate in 5 Wards of Central Tokyo





\*\*Source: Created based on Miki Shoji's "Office Report." Graph reflects office buildings within the 5 wards of Tokyo of which have a standard floor area of 100 tsubo (roughly 331 square meters) or larger.



# 2) Managerial Policy

Not for profit, but for trust.

We change, not you. We resolve difficulties from our customers' point of view.

## Sun Frontier's Vision and Policies



### Vision

As professionals in real estate utilization, our goal is to be "the company that customers love and choose the most in the world."

Customers

Building owners, asset holders, and wealthy individual

Core Business

Real estate revitalization and utilization

**Policies** 

Not for profit, but for trust.

To focus on people rather than property Solve any real estate related difficulties from the perspective of our customers

Strategies

Central Tokyo

Office

Strength

Tenant Finding Capability Real Estate Revitalization Capability

**Operation Capability** 

## **Business Contents**



# Office Buildings

### Real Estate Revitalization Business



Re-planning(RP)
Building Rental
Real Estate Securitization

### Real Estate Services Business

Rental Brokerage / Sales Brokerage

Property Management(PM) / Building

Maintenance(BM)

Construction Planning / Interior Design

Asset Consulting

Rent Guarantee

Rental Conference Room and Small Office

## Hotel

Hotel Possession and Operation Hotel Development, Revitalization and Sales

### Overseas

Hotel Management and Housing Developments in Vietnam

Hotel Management and Detached House

Developments in Indonesia

Attract investment from Taiwan to Tokyo



# 3) Growth Strategy

To increase "flow type business" and expand the "stock type business"

—To strengthen the earning foundation —

# Flow type business and Stock type business 🕍 SUN FRONTIER



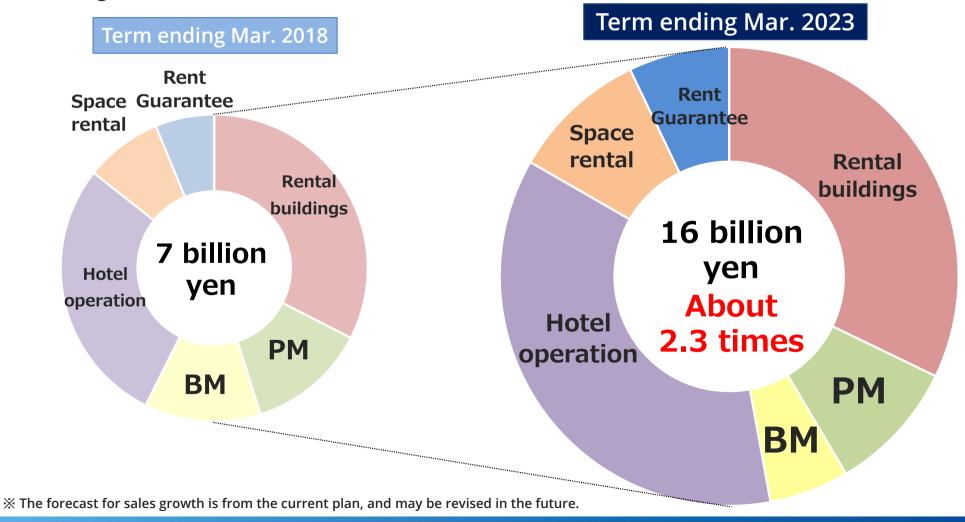
Investment **Revitalization and development Warm-hearted operation** of real estate that would - To please and impress customers create the value of people and society ■ Replanning business(RP) ■ Rental building business business **■** Hotel operation business ■ Hotel development business **■** Space rental business ■ Urban condominium business **■** Sublease business (overseas) Flow type business **Stock type business Business of solving troubles from** Meticulous building operation the viewpoint of customers - Competitive building management -Fe -Close consultant-0 business ■ Property management business(PM) ■ Sales brokerage business **■** Building maintenance business(BM) ■ Lease brokerage business(LM) ■ Rent quarantee business ■ Construction solution business **■**Lease business

# Sales growth of the stock type business in the coming 5 years



Theme: To contribute to society by utilizing real estate and spaces in buildings

We put importance on the needs of customers, make them happy and improve convenience, and create high added value, to increase customers.

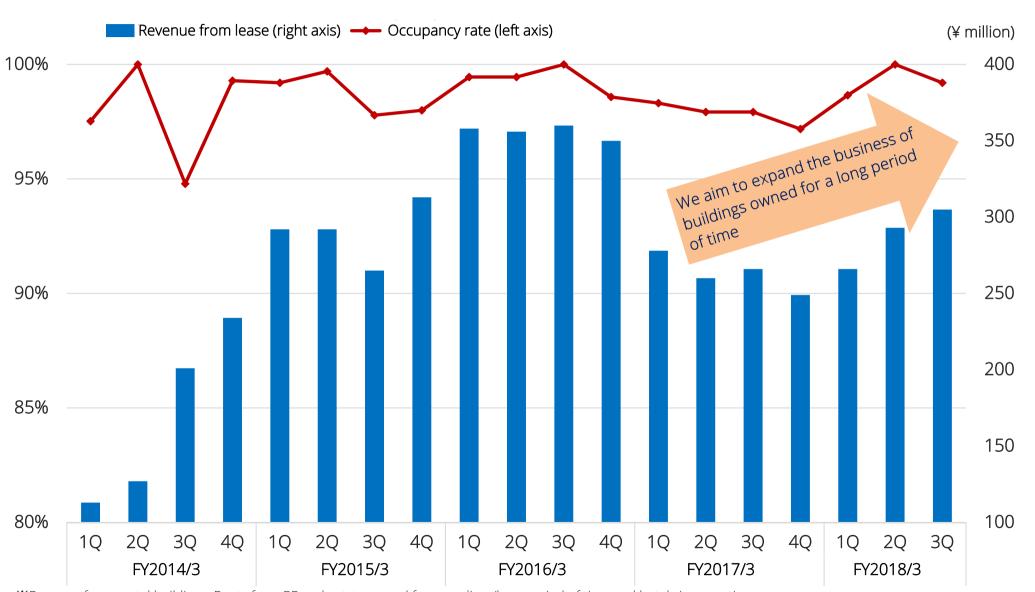


### **Analysis of the Current Situation (1)**

# Variations in revenue from rental buildings and occupancy rate 💢 Sun Frontier



(medium and long-term RP and hotels in operation)

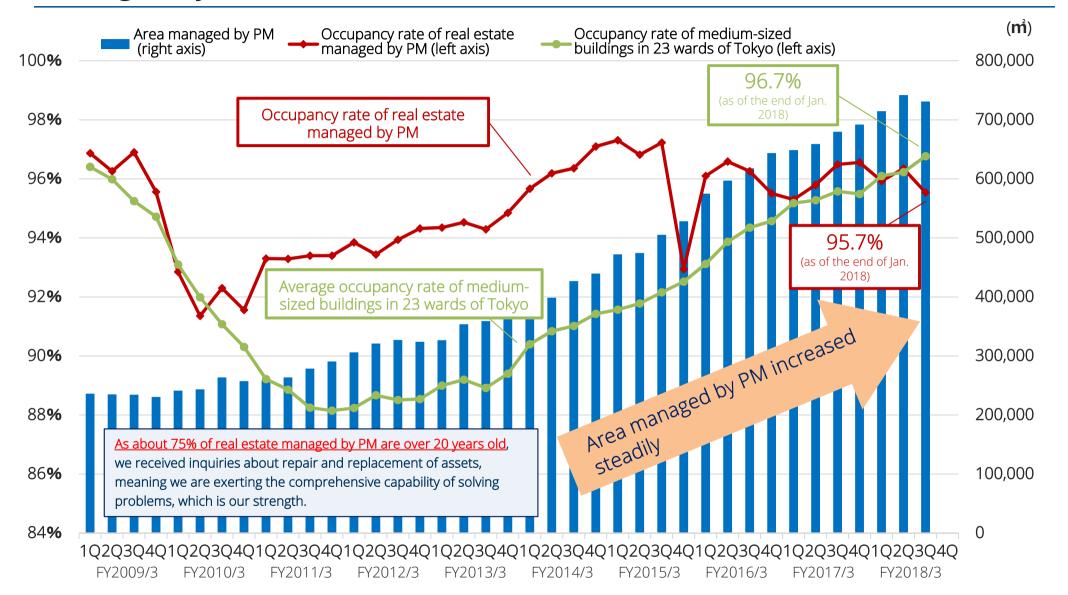


<sup>\*</sup>Revenue from rental buildings: Rents from RP real estate owned for a medium/long period of time and hotels in operation

<sup>\*</sup>Occupancy rate: Total Area Occupied / Total Area for Rental; 3 month weighted average

# Variations in the occupancy rate and area of buildings managed by PM



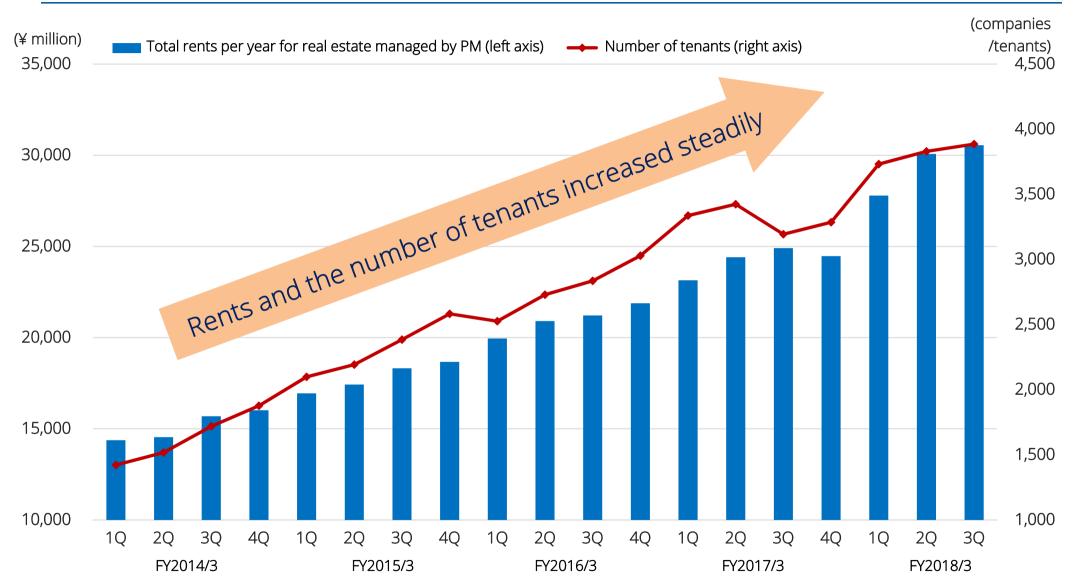


\*\*Source: The average occupancy rate of medium-sized buildings in 23 wards of Tokyo was calculated by our company with reference to "Monthly Report on Office Market Surveys" by Sanko Estate.

\*\*Cocupancy rate: Total Area Occupied / Total Area for Rental; Occupancy rate and managed area include those of real estate subject to our RP.

# Variations in the revenue from rents for real estate managed by PM and the number of tenants



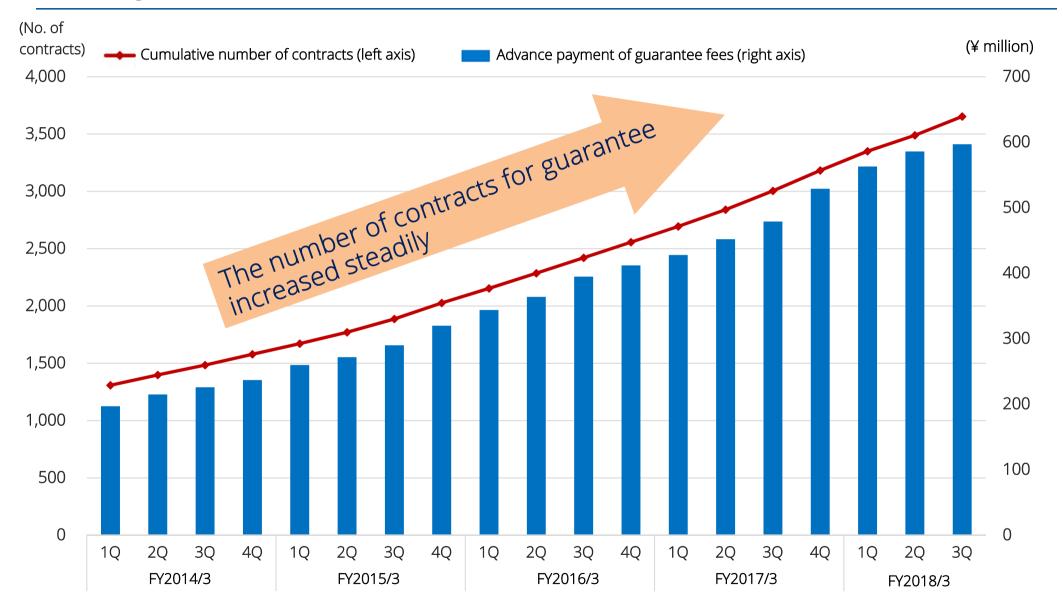


<sup>\*</sup>XTotal rents per year: The total amount of rents converted to a yearly amount from the amount which tenants of real estate managed by PM were claimed at the end of each quarter \*XNumber of tenants: The number of tenants of real estate managed by PM (as of the end of each quarter)

### Analysis of the Current Situation (4)

# Variations in the guarantee fee and the number of contracts in rent guarantee business

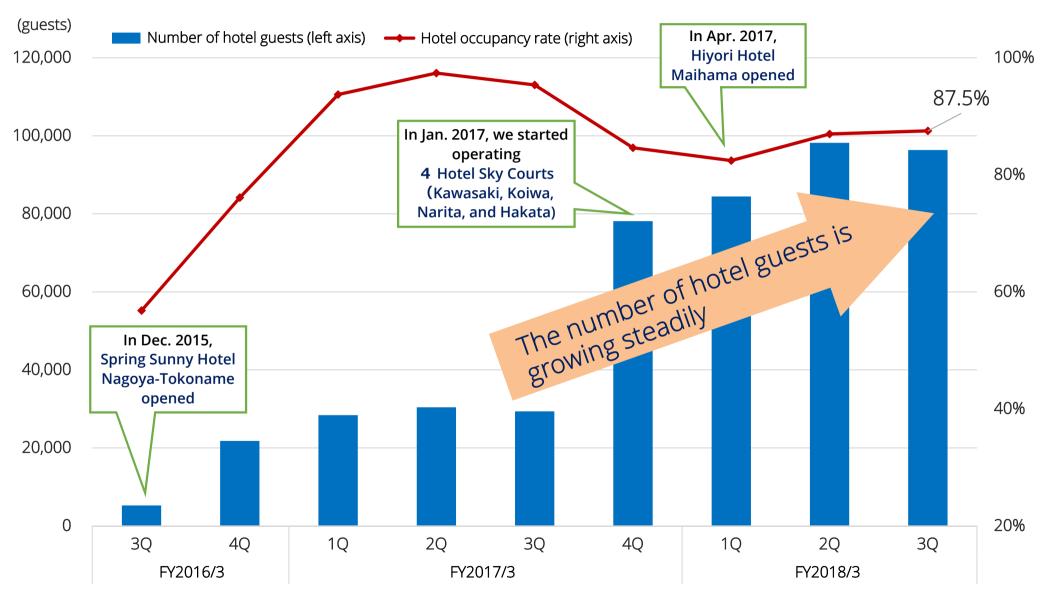




\*Advance payment of guarantee fees: Balance of advances for the guarantee contract as of the end of a quarter

# Variations in the occupancy rate and the number of guests of hotels



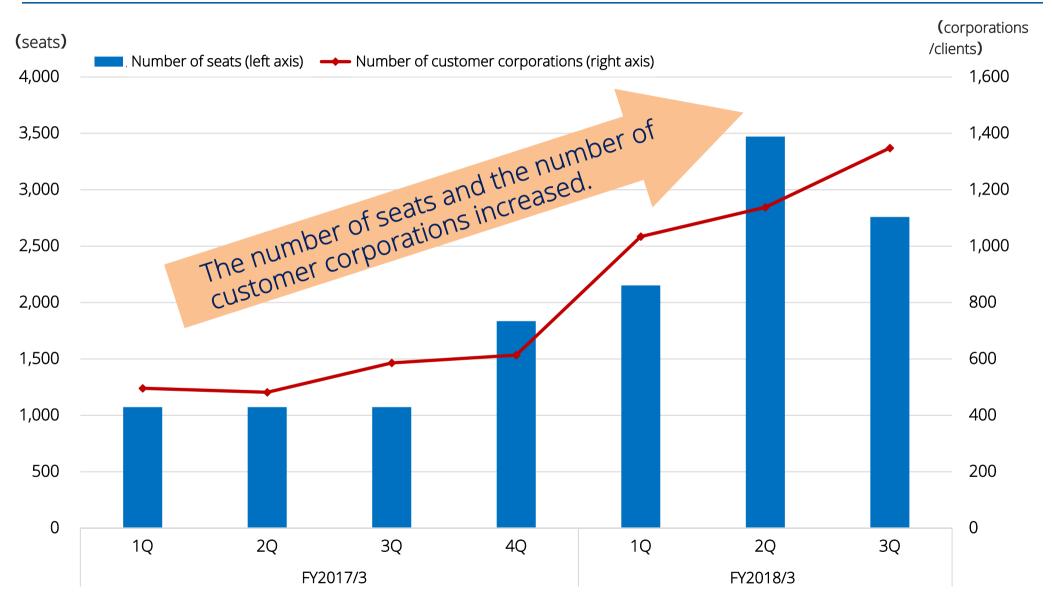


\*\*Hotel occupancy rate = Total number of occupied guest rooms / Total number of available guest rooms; 3 month weighted average

### **Analysis of the Current Situation (6)**

# Variations in the number of seats of rental conference rooms and the number of customer corporations





\*Number of seats: The number of seats of rental conference rooms as of the end of each quarter

# Target Fields



We communicate with real estate markets, and actively operate our business in four business fields where demand will grow.

1. Rise in the international position of Tokyo

2. Utilization of surplus money and expanding investment funds

3. Business targeted at visitors to Japan

4. Asia region which are growing rapidly

# Four-pronged Strategy for Future Growth Sun Frontier

1) Existing
Business Expansion

Development and Expansion of Office Building Business

2) Hotel Business

Inbound

City-tourism Hotel

3) M&A

Stock Acquisition,

Capital Participation, Business Alliance

4) Overseas
Business Development

Vietnam & Indonesia

# Creation of waterfront space by combining buildings and a canal



Appearance **Before** 





Appearance **After** 







- Purchase of a building that satisfies the old aseismic standards
- 2. Aseismic reinforcement while existing tenants stay
- 3. The purpose of use of the first floor changed from a parking area to a restaurant through enlargement work
- A walkway built inside the premises to access the canal-side esplanade.
   Refreshing space created by constructing a stair-like bench
- 5. Sale to a wealthy individual

### [Property Outline]

- Location: Shibaura, Minato-ku, Tokyo
- Structure: 7-story reinforced concrete building with a flat roof
- Date of completion: 1976 (42 years old)
- Purpose of use: office, apartment, shop
- Land area: 306.55m (92.73 tsubo)
- Gross floor area: 1339.99m (405.34 tsubo)



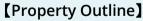


The connection with the canal was actualized by reaching an agreement among the government and private sectors and the local community.

# To cancel excess of floor area ratio, and create a space with openness







- Location: Nishi-shimbashi, Minato-ku, Tokyo
- Structure: 9-story reinforced concrete building with a flat roof
- Date of completion: 1988 (30 years old)
- Purpose of use: office, shop
- Land area: 174.46m (52.77 tsubo)
- Gross floor area: 1,855.28m<sup>2</sup> (349.37 tsubo)



### Indoor After

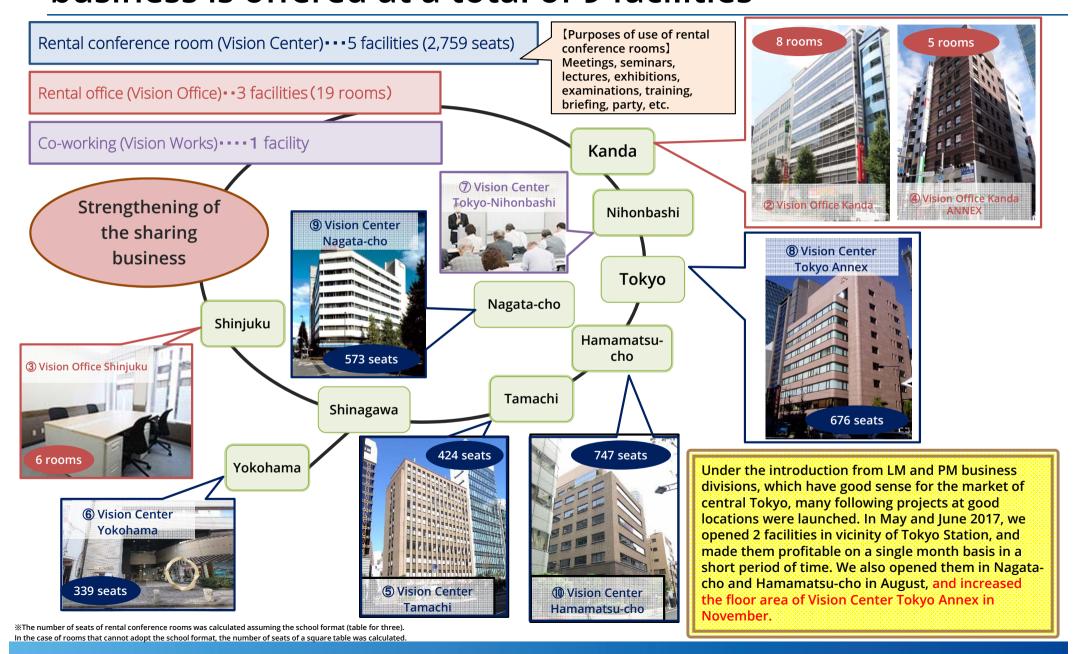


Office space on the 8th floor after the dismantlement of 9th floor area

- The parking area was transformed into a shop. We purchased a building whose floor area ratio is excessive.
- The floor slab of the 9<sup>th</sup>
  floor was dismantled
  while tenants stayed.
  Floor area was reduced,
  to correct floor area ratio.
- A ceiling height of over
   4 m was secured on the 8<sup>th</sup> floor. A space with openness was created.
- 4. Sale to repeat customers

# The space rental service of the sharing business is offered at a total of 9 facilities





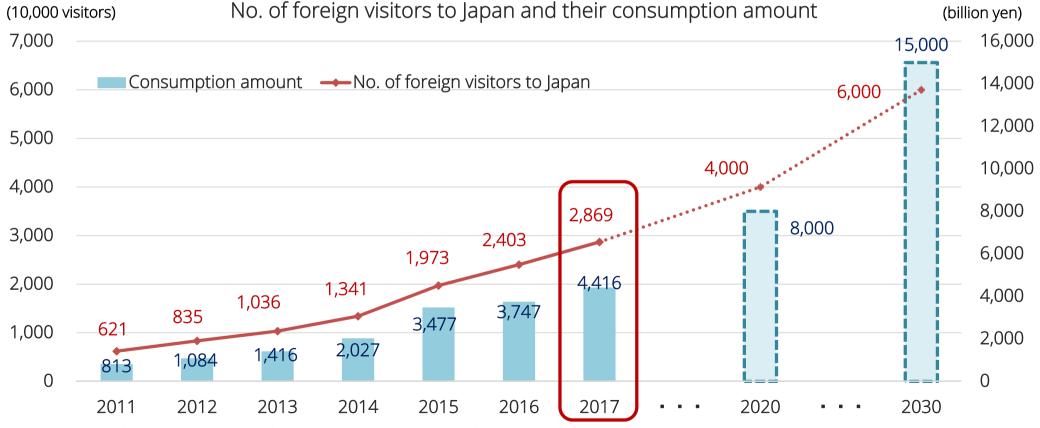
### **Hotel business**

# Variations in the number of foreign visitors to Japan and their consumption amount



The number of foreign visitors to Japan exceeded 10 million for the first time in 2013, and has skyrocketed, due to the yen depreciation, the relaxation of requirements for visas, the improvement in income levels in Asia, etc. It reached 28.69 million in 2017, and their consumption amount exceeded 4 trillion yen.

The government of Japan set the goals of increasing the number of foreign visitors to Japan to 40 million by 2020 and 60 million by 2030, and boosting their consumption amount to 8 trillion yen by 2020 and 15 trillion yen by 2030.



**%**Source: Produced by our company with reference to the documents released by Japan National Tourism Organization

<sup>\*</sup>The dotted line represents an estimate.

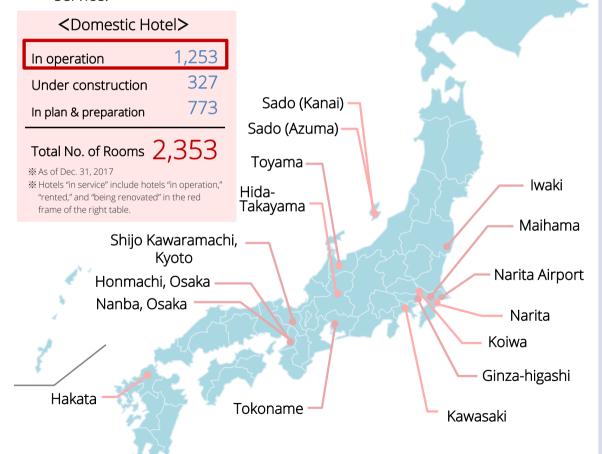
### **Hotel Business**

# Theme "Heart-warming Hotel"



### **(Features)**

- 1. Hotel which grows continuously with the staffs' attention to the customer's viewpoint.
- 2. Hotel which cherishes the local culture and history, and can reclaim its appeal.
- 3. Hotel where one can enjoy high quality and exclusive service.

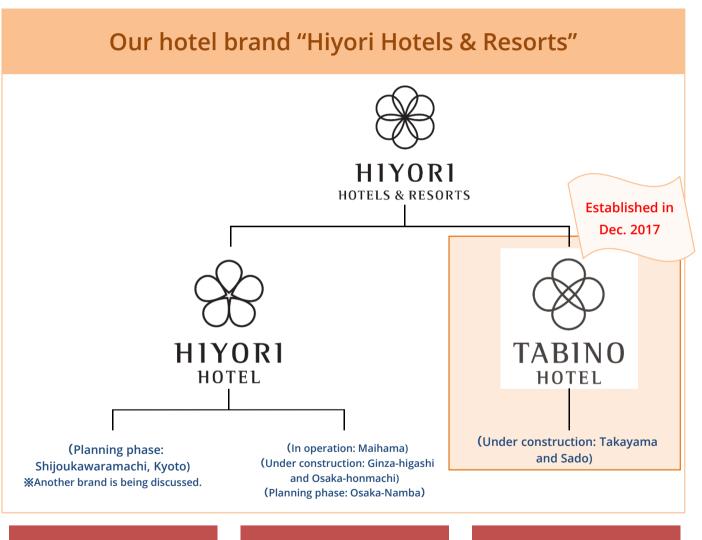


<list domestic="" hotel="" of=""></list>							
Status	Open (Plan)	Brand	Hotel Name Location	No. of Rooms			
Rented	_	_	lwaki	150			
In operation	Apr. 2016	Collabora tive	Tokoname	194			
In operation	_	Original	Kawasaki	200			
In operation	_	Original	Koiwa	105			
In operation	_	Original	Narita	100			
In operation	_	Original	Hakata	159			
In operation	Apr. 2017	Original	Maihama	80			
Rented	_	Other Company	Toyama	210			
Revitalizing	_	Original	Sado (Azuma)	55			
Under Construction	Apr. 2018	Original	Hida-Takayama	81			
Under Construction	Jul. 2018	Original	Sado (Kanai)	111			
In plan	Jun. 2019	Original	Nanba, Osaka	224			
Under Construction	Aug. 2019	Original	Ginza-higashi	135			
In plan	Sep. 2019	Original	Honmachi, Osaka	193			
In plan	Jun. 2021	Original	Shijo Kawaramachi, Kyoto	146			
In plan	TBD	TBD	Narita Airport	210			

(Note) Schedule & scale are still being planned, may change in future.

# Brand structure of hotels we operate





Collaborative hotel brand "Spring Sunny Hotels & Resorts"

Collaborative brand with the Spring Group in China (In operation: Tokoname)

### **Sky Court Hotel**

**SPRINGSUNNY** 

**Hotels & Resorts** 

Acquired the existing hotel chain through M&A.

(In operation: Kawasaki, Narita, Koiwa, Hakata)



Upper middle

15,000-25,000 yen

Economy

8,000-12,000 yen

Budget

Up to 10,000 yen

30,000-50,000 yen

## **Debut of "TABINO HOTEL"**



On Dec. 6, 2017, we launched the new brand "TABINO HOTEL," targeting active travelers, as part of our hotel brand "Hiyori Hotels & Resorts." In the spring of 2018, we plan to open the first hotel in "Hida-Takayama," Gifu Prefecture, and the second hotel in "the Sado Island" Niigata Prefecture. We will focus on rural areas that possess buried cultures, history, and attractive nature, and engage in the hotel business for vitalizing regions under the theme of each region's attractive features.



### Tabino Hotel Hida-Takayama





### [Property Outline]

- Location: Takayama-shi, Gifu Prefecture
- Structure: 2-story wooden building with a zinc-coated steel roof
- To be opened in Apr. 2018
- Number of guest rooms: 81
- Land area: 2,421.34m (732.45 tsubo)
- Gross floor area: 1,848.11 m (559.05 tsubo)

### **Tabino Hotel Sado**





### [Property Outline]

- Location: Chigusa, Sado-shi, Niigata Prefecture
- Structure: 5-story steel-framed building with a flat roof
- To be opened in Jul. 2018
- Number of guest rooms: 111
- Land area: 3,010.07m<sup>2</sup> (910.54 tsubo)
- Gross floor area: 2,998.00m<sup>2</sup> (907.11 tsubo)

# Introduction of hotels under development



### <Developed and run by our group>

### Ginza-Higashi

Appearance

### Our first hotel in Ginza

#### [Property Outline]

■ Location: Chuo-ku, Tokyo

■ Structure: 11-story reinforced concrete building

■ To be opened in Aug. 2019

■ Number of guest rooms: 135 rooms

■ Land area: 551.38m² (166.79 tsubo)

■ Gross floor area: 3,725.00 m² (1,126.81 tsubo)

### Shijo Kawaramachi, Kyoto

Rooftop terrace for enjoying

the landscape of Kamogawa

### <u>Urban sightseeing hotel at a good</u> <u>location along the Kawaramachi Street</u>

### 【Property Outline】

- Location: Shimogyo-ku, Kyoto-shi, Kyoto
- Structure: 9-story reinforced concrete building with one basement
- To be opened in Jun. 2021
- Number of guest rooms: 146 rooms
- Land area: 871.70m² (263.68 tsubo)
- Gross floor area: 6,617.83 m² (2,001.89 tusbo)

### <Run by our group>

### Namba, Osaka



## Twin-tower hotel 1 min. on foot from "Namba Station" of the Nankai Line

#### [Property Outline]

- Location: Naniwa-ku, Osaka-shi, Oska
- Structure: (Northern premises) 10-story steelframed building with one basement, (Southern premises) 9-story steel-framed building with one basement
- To be opened in Jun. 2019
- Number of guest rooms: 224 rooms
- Land area: 1,281.4m² (387.62 tsubo)
- Gross floor area: 6,784.41 m² (2,052.28 tsubo)

### Honmachi, Osaka



### <u>High-rise hotel, 3 min. on foot from</u> <u>"Honmachi Station" of the Midosuji Line</u>

#### [Property Outline]

- Location: Chuo-ku, Osaka-shi, Osaka
- Structure: a 17-story steel-framed (partially reinforced concrete) building with one basement
- To be opened in Sep. 2019
- Number of guest rooms: 193 rooms
- Land area: 754.75m<sup>2</sup> (228.31 tsubo)
- Gross floor area: 8,194.32 m²(2,478.78 tsubo)



\* The photos, schedule, scale, etc. are based on the current plan, and they may be changed.

## Hotel business for developing a regionAcquired the business of running "Hotel Azuma"



#### Establishment of Sun Frontier Sado Co., Ltd.

On Nov. 22, 2017, we established "Sun Frontier Sado Co., Ltd.," which conducts the project for vitalizing the region in Sado-shi, Niigata Prefecture. On Jan. 10, 2018, this company took over the business of "Hotel Azuma," a Japanese-style inn.

We will strive to vitalize the region and produce a model for the entire Japan, by spotlighting local cultures, foods, and nature, promoting the development of the traffic network, sports events, Japanese drums, folk crafting, etc., reeling in sightseers from inside and outside Japan, and energizing the economy of Sado.

#### [Corporate profile]

- Name: Sun Frontier Sado Co., Ltd.
- Location: 1-5-2 Yuraku-cho, Chiyoda-ku, Tokyo
- Representative: Tomoaki Horiguchi, Representative Director / President
- Main businesses: To own, lease, manage, and run hotels, commercial facilities, sporting facilities, etc.
- Capital: 100 million yen (100% invested by Sun Frontier Fudousan Co., Ltd.)

#### "Hotel Azuma," the closest inn to sunset

Hotel Azuma was established as the Japanese-style restaurant "Azuma" in the old Aikawa-machi in 1925. It has been popular as the closest inn to sunset, because it is located at the westernmost part of the mountain area in northern Sado cordillera. The sunset on the Sea of Japan viewed from the openair bath or guest room is picturesque. In the lawn garden with an area of 7,000 tsubo (23,100 m²), there are the epitaph of the haiku poet Seishi Yamaguchi, Iwatsuka Tumulus, etc. In addition, you can enjoy walking along the promenade reaching the seashore.





#### **[Outline of Agatsuma]**

- Location: Aikawaohura, Sado-shi, Niigata Prefecture
- Number of guest rooms: 55
- Land area: 23,916.00 m (7,234.59 tsubo)
- Gross floor area: 6,435.22 m²(1,946.65 tsubo)

#### Overseas expansion

## Concept "To Realize the Happiness of Everyone in Asia with People who Share the Same Values."



With services and quality based on Japanese specs, we will meet the growing demand for housing and accommodation, and contribute to economic growth in each region.

### \*

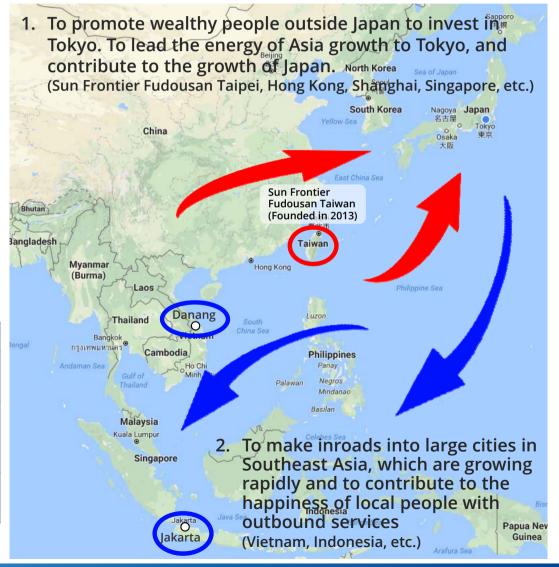
#### **Projects in Vietnam**

Status	Open	Location /Use	Scale
In operation	Aug. 2016	Danang Hotel "The Blossom City"	45 rooms
Under construction	1st half of 2019	Danang Condominium Residence "Hiyori Garden Tower"	306 houses
In plan	Undecided	Danang commercial complex	Hotel•SA 156 rooms +Residence 229 houses+Shop

### Projects in Indonesia

Status	Open	Location /Use	Scale	
All sold		Jakarta detached house	5 houses	
Under construction	Undecided	Jakarta detached house "CASA EMERALD GANDARIA"	9 houses	
In operation		Jakarta Residence+SA "Kyo Serviced Apartment"	90 rooms	

(Note)"SA"···Serviced apartment. Fully furnished apartment available for monthly stay, providing all the hotel-like service.





## Danang, Vietnam, Project No.2





Danang was chosen to be the host of 2017 Asia-Pacific Economic Cooperation (APEC) summit and is gaining worldwide attention. We established "Sun Frontier Vietnam" as an overseas subsidiary in 2015. Beside the first overseas hotel "The Blossom City" opened in August, 2016, the high-rise urban apartment house project as our 2nd project, "HIYORI Garden Tower" has started construction in June, 2017.











Direct flights from Narita/Kansai Airport to Danang went into service (Narita: 1 flight per day / Kansai: 4 flights per week.)
60 direct flights per week from China.
134 direct flights per week from Korea.
Danang is an area that many companies want to help develop, while gathering worldwide attention as a fascinating resort area.

It is only a 10-minute drive from Danang Airport to the city center, and a 15-minute drive to a beautiful beach where there are many hotels. Located at an optimal place with very convenient access.



### Jakarta, Indonesia





In Mar. 2016, the local affiliate "Sun Frontier Indonesia" launched the business of building and selling urban housing in the urban center of Jakarta, the capital of Indonesia, and various projects are ongoing.





## **Basic Policy for Profit Distribution**

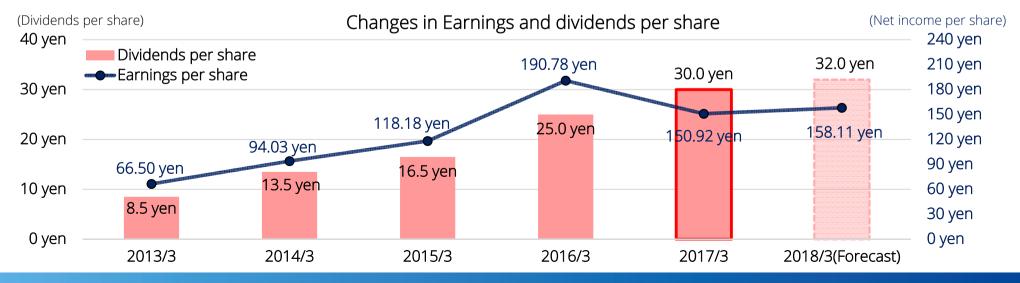


The basic policy of our corporate group is to comprehensively contribute to the benefit of shareholders by (1) striving to return profits to shareholders stably on a long-term basis, (2) securing investment funds for actively conducting the hotel and overseas businesses for future growth, and (3) improving the stability of finance.

Through the capital increase executed in Dec. 2017 and Jan. 2018, the number of outstanding shares rose from 42,755,500 to 48,755,500, and net income per share is estimated to grow 4.8% from the end of the previous term to

	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3 (Forecast)
Net income per share	66.50 yen <sup>※</sup>	94.03 yen	118.18 yen	190.78 yen	150.92 yen	158.11 yen
dividends per share	8.50 yen <sup>※</sup>	13.50 yen	16.50 yen	25.00 yen	30.00 yen	32.00 yen
payout ratio	12.8%	14.4%	14.0%	13.1%	19.9%	19.5%
Payout ratio for reference (after considering effective tax rate)	22.1%	23.3%	19.7%	19.3%	20.9%	_

X Our company carried out 100-for-1 stock split for common shares on Oct. 1, 2013. Accordingly, the dividend per share divided by 100 is shown for easy comparison.



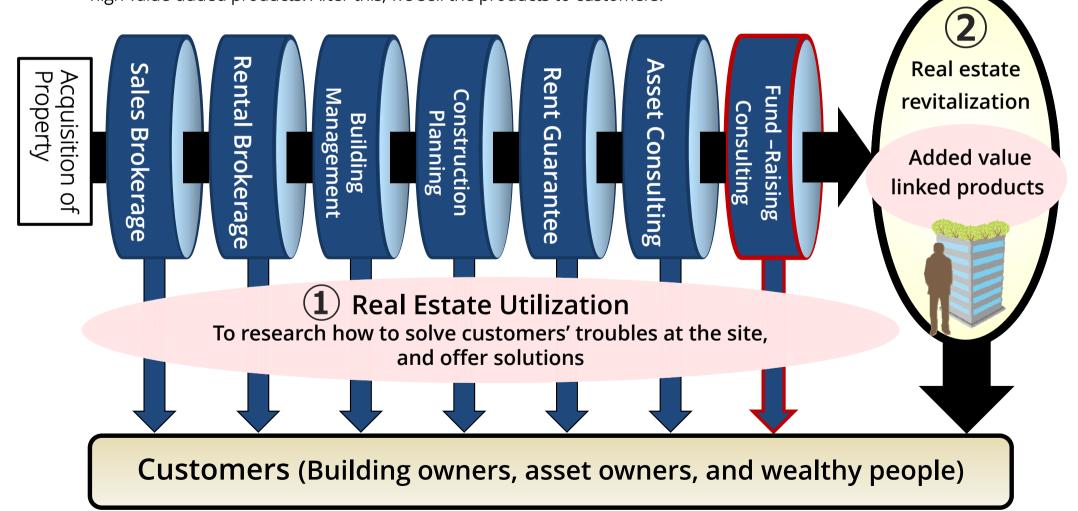


## 4) Reference

# **Business Structure** of Office Buildings Business



- 1. In vertical real estate utilization business, we survey and solve difficulties by listening to customers' concerns.
- 2. <u>In horizontal real estate revitalization business</u>, first, we put together the know-how and customer needs learned from the process above. Then we apply this knowledge to renovate used buildings we purchased and transform them into high value-added products. After this, we sell the products to customers.



# Three roles of the branch network specializing in the urban center



 To specialize in the introduction of tenants to the owners of small to medium-sized office buildings in the urban center

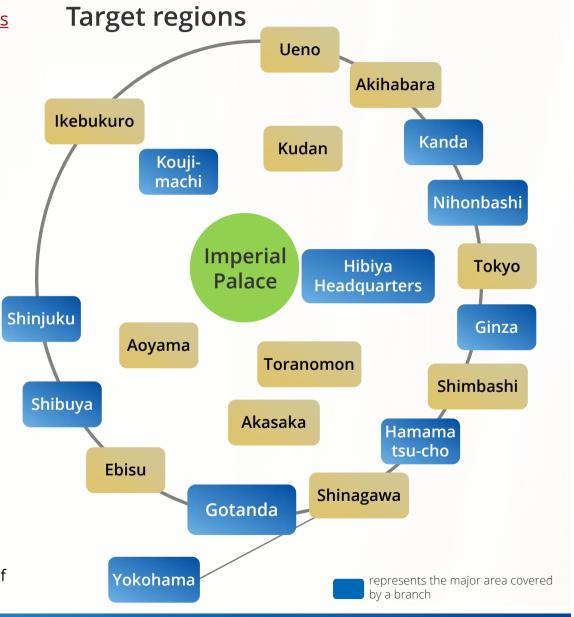
We are operating 10 branches in Chiyoda, Chuo, Minato, Shinjuku, Shibuya, and Shinagawa Wards and Yokohama. 84 members of the rental team and 105 members of the administration team\* finds tenants by utilizing their familiarity with local information while specializing in the introduction and management of tenants for owners. (\*Fixed-term, part-time, and temporary workers)

2. To deal with the needs for solving troubles from the viewpoint of owners

In addition to introducing tenants, we offer consulting services for solving troubles for owners, and meet a variety of needs related to real estate by marshalling our sections.

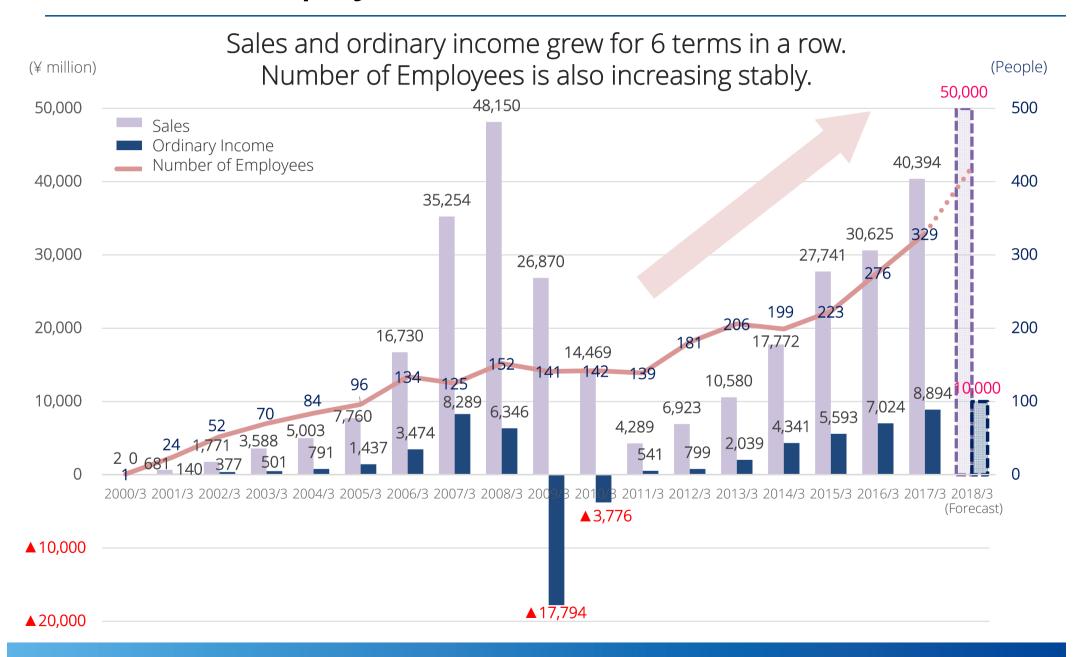
 To procure real estate for Real Estate Revitalization Business

Through discussions with owners, we rent their buildings in a lump. Or We directly buy buildings when owners encounter inheritance, their buildings deterioration or they become tired of management of buildings.



# Variations of Sales / Ordinary Income / Number of Employees





## **Efforts for Creating Corporate Culture**













## **Company Overview**



Name	Sun Frontier Fudousan Co., Ltd.	
Head Office	1-2-2 Yurakucho, Chiyoda-ku Tokyo	
Established	April 8, 1999	
Date of listing	November 19, 2004 (JASDAQ Securities Exchange)	
	February 26, 2007 (The first section of the Tokyo Stock Exchange)	
Capital	¥11,965 million (As of the end of Jan., 2018)	
Representative	President: Tomoaki Horiguchi	
Employees*	Full-time employees: 368 (Including part-time employees: 680)	
Average Age*	32.8 years old (*As of the end of Jan., 2018)	
	Revitalization of real estate	
Business	Real Estate Service Brokerage,management, construction planning for real estate, compensation for rent in arrears Rental building operation, consultancy for assets	
	Hotel Development and operation	
Settlement Month	March	
Listed in	The first section of the Tokyo Stock Exchange (Code Number: 8934)	



Head Office: Hibiya, Chiyoda-ku, Tokyo

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